

**MINUTES OF THE MEETING OF THE EXECUTIVE BOARD
HELD ON NOVEMBER 15th, 2017 IN OSTEND (BE)**



NEWLY ELECTED MEMBERS OF THE EXECUTIVE BOARD 2017 - 2021

1. Presences

COUNTRY / PAYS	NATIONAL REPRESENTATIVE / REPRESENTANT NATIONAL	
	First name / Prénom	Name / Nom
AEHT HEAD OFFICE	Nadine	SCHINTGEN
AUSTRIA AUTRICHE	Gerald	HABERL
AUSTRIA AUTRICHE outgoing	Klaus	ENENGL
BELGIUM BELGIQUE	Sanne	HUYGENS
CROATIA CROATIE	Vesna	BARANASIC
CYPRUS CHYPRE	Michel	CHARLISTOS
ESTONIA ESTONIE	Neeme	RAND
FRANCE FRANCE	Didier	LEDER
HUNGARY HONGRIE	Marta	GYÖMBER
IRELAND IRLANDE	Ray	CULLEN
ITALY ITALIE	Paulo	APRILE
ITALY ITALIE outgoing	Roberta	MONTI
LATVIA LETTONIE	Silva Ilze	OZOLINA LOCMANE
LITHUANIA LITUANIE	Audrius	KURLAVICIUS
LUXEMBOURG LUXEMBOURG	Michel	LANNERS
MACEDONIA MACEDOINE	Zoran	NIKOLOVSKI
THE NETHERLANDS PAYS-BAS	Remco	KOERTS
POLAND POLOGNE	Bogusława	PIENKOWSKA
PORTUGAL PORTUGAL	Ana Paula	PAIS
SLOVENIA SLOVENIE	Helena	CVIKL

SPAIN ESPAGNE	Nuria	MONTMANY
UNITED KINGDOM ROYAUME-UNI	Aysegul	YESILDAGLAR

- **GUESTS:**

FLANDERS	Ingrid	VANWATEGHEM
MASTER TALENT FOUNDATION	Jan Krispijn	BUYTAERT YPERMAN

1. Welcome address and apologies for absence

The meeting started with a welcome address by the President Ana Paula Pais and a short presentation of the newly elected National Representatives.

2. Approval of the minutes of the previous meeting (Ostend, March 25th, 2017)

The above-mentioned minutes have been published on the AEHT website www.aeht.eu and are approved unanimously by the representatives present.

3. Report of the outgoing President

39 countries are represented within the Executive Board. However, only 32 representatives have been elected in 2017, leaving 6 countries without National representative (Bulgaria, Czech Republic, Malta, Monaco, Norway and Turkey). It is essential that all countries are represented within this board and newly elected representatives should contact their colleagues in these countries able to assume this function. In 3 countries, there were more than one candidate running for the elections, requiring a second (Portugal and Poland) or even third round (Ireland).

In 24 countries the National Representative stays the same as for the term before, whereas 8 countries have a new representative.

During their presentation most newly elected representatives explained why the AEHT lost members in their country: new reforms, new umbrella organisation, financial difficulties, aso. As Gerald Haberl - Administrator and Studies Coordinator at ÖHV-Trainee-Kolleg (Tourismusschulen Semmering) for Commerce and Tourism, Didier Leder - headmaster of the Hotel school in Marseille, Ray Cullen - Head of Department of Languages, Tourism and Hospitality at Waterford Institute of Technology and Marta Gyömbér, Principal of Szegedi SZC Krúdy Gyula Szakképző Iskolája in Szeged (next to the Serbian and Armenian boarders) intend to increase the number of national members as well as their participation in AEHT activities, such as the AEHT Annual Conference. Paolo Aprile, Headmaster of M.I.U.R - I.P.S.E.O. "Aldo Moro" Santa Cesarea Terme in Apulia, Southern Italy, has a lot of international contact (Thailand, Vietnam, ...) due to the role of his school to promote the

excellence of Italian gastronomy in the world, which he intends to use to promote the AEHT beyond the European borders.

According to Audrius KURLAVICIUS, Headmaster of the Tourism School in Klaipeda, Lithuania, member of the AEHT since 2015, their enthusiasm for the association grew when a teacher returned very pleased from an AEHT competition in Italy and when they won a medal at their first participation in the AEHT Annual Conference last year.

Michel Lanners, former General Secretary of Luxembourg government and newly nominated Headmaster of the single Hotel school in Luxembourg, met several Presidium members in his former position at the Ministry of Education a few years ago and last year at the AEHT Annual Conference in London. His Hotel school clearly strives for excellence and, in this regard, a strong cross-border cooperation with other European schools is essential.

Michel Charlistos is Inspector for Secondary Technical and Vocational Education (Hotel and Catering Department) at the Ministry of Education of Cyprus, a long-time member country of the AEHT. One of his predecessors passed away years ago, leading to a high turnover in this position. He has reasons to believe to occupy his function for a longer period and thus to be able to persuade most of the 10 public and many private Hotel schools of his country to join the AEHT.

Ana Paula Pais reminds the audience, that National Representatives have 7 main tasks and that the AEHT needs them to be dynamic to increase the number of members and to make the AEHT evolve.

The duties of National Representatives might be summarized as follows:

- Attending all AEHT Executive Board meetings
- Checking, amending and updating their country's entry on members and information on the national Hospitality and Tourism Education system
- Acting as a national contact point for AEHT matters, encouraging the national membership to participate in the AEHT's activities and to organise activities
- Ensuring communication with the national membership
- Responding promptly to communications from the AEHT Head Office.
- Establishing and maintaining contacts with national bodies representing the hotel, catering and tourism professions, and reporting on these contacts to the Executive Board meetings.
- Promoting the AEHT in their country and recruiting new members (including professional members and sponsors)

4. Reports of the outgoing Vice Presidents

- ***Report on fixed events and on competitions at Annual Conferences (Remco Koerts)***

AEHT Annual Conference:

The current competitions are attended by almost 300 students and might be followed by all participants. In order to avoid overrepresentation of one country in the Head Judges team, new members joined, namely Ronny Thill from Luxembourg for the pastry competition, Guillaume Staquet from France for the Restaurant-Service

competition and Theo Verhofstadt from The Netherlands for the Wine Service competition. Several innovations saw the light:

- the use of the simulation game of the Finish company CESIM on the Hotel management competition level as it is important to keep track with the evolution of the profession.
- the sabring of champagne bottles in the wine service competition.
- the obligatory attendance by competitors of masterclasses (held by Marcus Hallgren for all kitchen competitions, by Asdis Vatnsdal for the Tourist destination competition and by Robert Bosma for all other competitions). The first feedbacks are very positive. In the future, the content of the masterclasses might be linked to the written tests of the competitions.

Christmas in Europe event

In March 2017, Christiane Keller, Nadine Schintgen and Remco Koerts sat together to update the guidelines of the Christmas in Europe event in order to improve the organisation and content of the event.

- ***Report on setting up of new projects for financial sustainability (Klaus Engl)***

The audience gives a big applause to Jo Laengy, the long-time journalist and photograph of the AEHT (stepping in to take some pictures for his report currently available on www.aeht.eu), for his excellent voluntary work for the AEHT for decades.

Situation on the AEHT membership:

Klaus Engl presents the table of schools risking exclusion for non-payment of their membership fees for 2 years. There are 15 schools at risk for 2017, which is less than last year:

AEHT CODE	NAME - TOWN	SUM
CR13	ZAGREB	2 x €290,-
E22	MARBELLA	2 x €290,-
F16	LA ROCHELLE	2 x €290,-
I115	PALERMO	2 x €290,-
I133	ALTAMURA	2 x €290,-
I152	CANOSA DI PUGLIA	2 x €290,-
I158	CASTEL VOLTURNO	2 x €290,-
I40	SAN GIOVANNI ROTONDO	2 x €290,-
I52	BARDOLINO	2 x €290,-
I58	CALTANISSETTA	2 x €290,-
M02	SAN GILJAN	2 x €290,-
PL02	POZNAN	2 x €290,-
RUS11	ARTEM	2 x €290,-
TR41	KAS/ANTALYA	2 x €290,-
TR99-IND	MR HASAN EVRIM ARICI	2 x €35,-
		€ 8.190,-

These schools will be automatically excluded if payment of the outstanding amount is not made before the end of 2017.

The second list includes the list of schools that have not paid this year, which is longer than in 2016:

AEHT CODE	NAME - TOWN	SUM
A09	KREMS	1 x €290,-
B24	DE PANNE	1 x €290,-
CR17	ROVINJ	1 x €290,-
CY02	NICOSIA	1 x €290,-
DK01	AALBORG	1 x €290,-
E23	BARCELONA	1 x €290,-
F06	ORCHIES	1 x €290,-
F10	ANGERS	1 x €290,-
F76	SAINT CHELY D'APCHER	1 x €290,-
F87	DARDILLY	1 x €290,-
F101	MORLAAS	1 x €290,-
F997-PROF	MARNIER-LAPOSTOLLE	1 x €1500,-
FIN10	LAHTI	1 x €290,-
GB18	LONDON	1 x €1500,-
H01	BUDAPEST	1 x €290,-
H13	DABAS	1 x €290,-
I108-PROF	LA CASA DELLA DIVISA	1 x €700,-
I130	ISCHIA	1 x €290,-
I166	PISA	1 x €290,-
I17	CASTELFRANCO VENETO	1 x €290,-
I174	MONFALCONE	1 x €290,-
I68	CASSINO	1 x €290,-
I85	CASTELVETRANO	1 x €290,-
I87	MESSINA	1 x €290,-
IRL02	GALWAY	1 x €290,-
IRL06	KILLYBEGS	1 x €290,-
MK06	KRUSEVO	1 x €290,-
NL24	EMMEN	1 x €290,-
P17	COIMBRA	1 x €290,-
PK01-OBS	FAISALABAD	1 x €290,-
PL10	GLIWICE	1 x €290,-
S13	GÖTEBORG	1 x €290,-
S55	KALMAR	1 x €290,-
SK04	SPISSKA NOVA VES	1 x €290,-
SRB06	NOVI BEOGRAD	1 x €290,-
TR11	ISTANBUL	1 x €290,-
TR43	BALCOVA-IZMIR	1 x €290,-
USA03-PROF	BSG INTERNS	1 x €1500,-
		15.060,-

(NB.: Please note that several of these institutions have already paid at the publication of this report)

The third table lists the 8 schools that resigned. Only one school gave a reason, finding the participation in the AEHT Annual Conference too expensive.

AEHT CODE	NAME - TOWN	REASON
F19	PARIS	Not specified
F85-PROF	DEGLON - THIERS	Not specified
F995-PROF	EUROLAM - THIERS	Not specified
I141	LUCERA	Not specified
I172-PROF	EUROPE 3000 – BERGAMO	Not specified
P10	LISBOA	Not specified
I03	ALASSIO	Not specified
F16	LAROCHELLE	TOO EXPENSIVE

Klaus Enengl welcomes the new schools listed in this last table:

AEHT CODE	NAME - TOWN	PAYMENT RECEIVED
B33	BRUSSELS	YES
B34	GENT	YES
F106	GUÉRANDE	NON
I176	PACHINO	YES
I177	ASCOLI PICENO	YES
I178	PORTO SANT'ELPIDIO	YES
I179	SALERNO	NON
P16	VILA VERDE	NON
NL34	VEGHEL	YES
PL24	KUTNO	YES
S62	SKÖVDE	YES
S63	SOLLENTUNA	YES
S64	GOTHENBURG	YES
SK10	LIPTOVSKY MIKULAS	YES
UKR06	ODESSA	NON
I180	GIARRE	YES
I181	GENOVA	YES
I34	BARI (RE-ENTRY)	YES
RO03	BUCAREST (RE-ENTRY)	YES
F107	METZ	NON (2018)
TR49	MUDANYA-BURSA	NON (2018)

- ***2016 report from the Auditors and appointment of Auditors for 2017 (Klaus Enengl)***

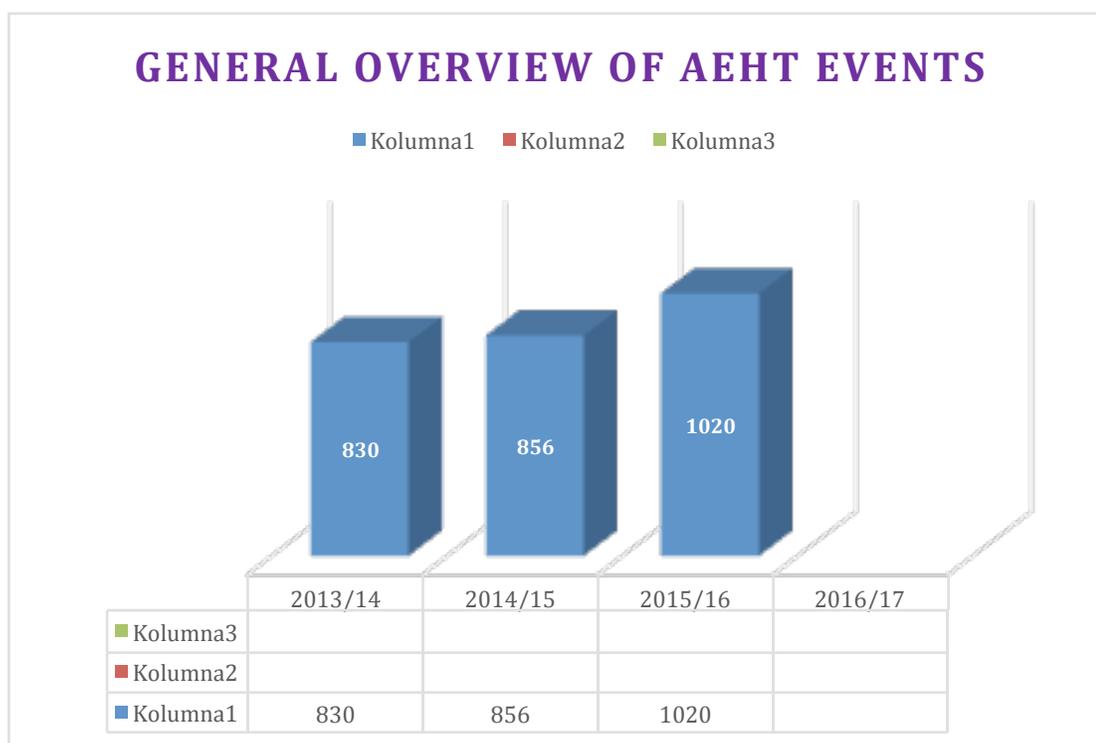
AEHT's books are kept by 'AMS - Alpha Management Services', an accounting company in Luxembourg. The external auditors, Danielle Snauwaert and Jürgen Clausen, met on July 4th, 2017 with General Secretary Nadine Schintgen and the accountant Réjane Debru to check AEHT's accounts for the 2016 financial year. The auditors reported that Nadine SCHINTGEN and Réjane Debru had been able to provide all requested clarifications, enabling the auditors to confirm that the account books were well kept. Though accounting is in a good state, there are not a lot of financial reserves.

In the light of these considerations the Assembly unanimously approves the 2016 accounts. The mandate of the two auditors is renewed for 2017.

- ***Report on occasional events and Pestana observation periods 2017 as well as information on the Calendar of Events 2018 (Bogusława Pienkowska)***

Occasional events:

Bogusława Pienkowska presents the general overview of events organized in 2016-2017 under the aegis of the AEHT:



During the last mandate, the number of events has been increasing from year to year. The detail for the academic year 2015/2016 is summarized in the table below:

Date	City	Event	Participants
2015			
5 th – 12 th October	Prešov (SK)	Eurocup 2015 – 23th edition of the Junior bartenders competition	73 competitors from 37 schools from 6 countries of whom 24 participants were from 11 AEHT member schools from 6 countries

Date	City	Event	Participants
2015 (continued from previous page)			
6 th – 8 th December	Praia da Vitória, Terceira Island, Azores (PT)	Chocolate festival of the Atlantic 2015 (sculpting, display and contest of chocolate sculptures and bonbons)	7 schools participated in the festival, one from Ireland, one from Latvia and five from Portugal.
2 nd – 8 th December	Diekirch (LU)	24th edition of the Christmas in Europe event	More than 120 participants from 23 AEHT member schools from 14 countries
2016			
5 th – 7 th April	Bled (SI)	11 th Bartender G&T Competition	24 participants from 9 AEHT member schools from 7 countries
14 th – 17 th April	Kuopio (FI)	Seminar for teachers and directors (for EQF level 5 and up) focusing on “The impact of Sports, Cultural and Music events on seasonality management”.	10 participants from 6 member schools from 6 countries
18 th – 21 st April	Castel San Pietro Terme (IT)	18 th edition of the Bartolomeo Scappi International Competition (bar, sommelier, pastry, cooking competitions)	113 participants from 25 AEHT member schools from 12 countries
3 rd – 7 th May	London (UK)	AEHT Youth Parliament on the “The impact of immigration on the travel and tourism industry in Europe”.	23 participants from 14 AEHT member schools from 8 countries
5 th – 8 th May	Giulianova (IT)	8th International Competition for Employees at the hotel reception “Donna Dina Migliori”, the 6th International Competition "Tourism in the City",	105 participants from 25 AEHT member schools from 10 countries
23 rd June - July 2 nd	Ponta Delgada, São Miguel (PT)	10 FEST ACORES 2015 – 10 days, 10 chefs	7 participants from 4 AEHT member schools from 3 countries
09-12 November	Presov	International bartender competition - Eurocup 2016	37 participants from 10 schools
05-07 December	San Benedetto del Tronto (IT)	25th edition of the Christmas in Europe event	60 students, 34 teachers from 17 countries

Pestana Group placements:

Boguslawa Pienkowska is pleased to work with the new contact person at Pestana Group, as she is very active. In October-November 2017 two teachers completed an observation period in this group and for 2018 twelve candidates have already registered to participate in these placements. For the next years, the managers of the Pestana Group want teachers to do the placements between October and December, as this period is less busy and more suitable for hosting observers. In Ireland teachers expressed the wish to complete placements in Cuba. They will see what is feasible.

Calendar 2018:

There are already some events on the Events calendar 2018, which will however be further completed following the proposals made by schools during the General Assembly.

- ***Report on the Internet site of the AEHT and the technical support for the Annual Conference registration platform (Neeme Rand)***

The AEHT implemented a new IT strategy last year, which was agreed upon by the Executive Board in March. The AEHT will work with Office 365 for several reasons: a single authorisation for all services is needed, almost all languages are supported and high security level is guaranteed. Moreover, AEHT benefits from a free unlimited license.

Our strategy with Office 365

- ▶ Today we have a Office 365 Education license with unlimited seats and all this free of charge.
- ▶ Office 365 Education license contains:
 - ▶ Mail server
 - ▶ SharePoint server (file management ...)
 - ▶ Online Office applications like Word, Excel, PowerPoint
 - ▶ OneDrive for Business
 - ▶ Skype for Business
 - ▶ Microsoft Teams

Our strategy with Office 365

- ▶ First step: Start using Office 365 services by Head Office
- ▶ Second step: Start using Office 365 services by Presidium and Head Judges
- ▶ Third step: Start using Office 365 services by Executive Board level.

After the Vice Presidents' reports, the outgoing National Representatives leave the room with a long round of applause.

5. Presentation of candidates and elections of Presidium 2017-2021 members

10 candidates are running for the Presidium elections. All candidates present themselves shortly to the audience (see electoral statements attached).

The audience proceeds to the election of the President. As there is only one candidate, Remco Koerts from the Netherlands, his election is approved by applause.

According to Article 12 of the statutes, the fifth Vice-President's seat is automatically allocated to the outgoing President of the Association if he / she is re-elected as member of the Executive Board. Thus, Ana Paula Pais is automatically elected Vice President. She declares that she made her best during her mandate as President to make people work together for the benefit of the AEHT and learnt herself a lot from others in this position. The industry is changing fast and AEHT offers a lot of opportunities to learn together to improve the education in our schools.

Ballot papers are handed out to the 19 National Representative entitled to vote. Each elector had to give four votes. 76 votes were expressed in total.

Were elected as Vice Presidents :

Neeme Rand with 16 votes

Michel Lanners with 14 votes

Nuria Montmany with 12 votes

Ray Cullen with 9 votes

Not elected were :

Sanne Huygens : 8 votes

Bogusława Pienkowska : 8 votes

Aysegul Yesildaglar : 7 votes

Marta Gyömbér : 2 votes.

To be valid, the election results have to be approved by the General Assembly on November 16th, 2017.

In the afternoon after the General Assembly, the newly elected Presidium will meet for the first time and discuss the new strategies.

As Klaus Enengl will retire in 2 years time, he did not want to run for a new mandate, thus avoiding that, at his retirement, new elections would be necessary for a new National Representative in Austria as well as for the Presidium. However, he will continue to assist the Presidium as much as he can and, if agreed, to work as treasurer for the next 2 years. He wishes good luck to the newly elected Presidium.

Bogusława Pienkowska thanks her colleagues for the trust placed in her during her successive mandates and she will continue her fruitful collaboration with the AEHT as National Representative for Poland.

6. Master Talent Foundation (Krispijn Yperman - Foundation President)

Master Talent Foundation is a non-profit organisation, recognized by the Belgium Ministry of Education. It was set up during a period, where new laws made it difficult to host foreign trainees from over the world. Master Talent Foundation offers internship programmes and Certified Work Based Learning programmes for graduates and young professionals who aim to develop their culinary skills in collaboration with a group of selected chefs. In this concept, interns are guided while they foster new skills that bring an added value to the development of their culinary career.

To organise these internships, Master Talent Foundation has built partnerships with a selected group of chefs, pastry chefs, chocolatiers and butchers. Each chef who is partner in this programme is selected for his/her vision and unique approach, providing an exclusive insight for interns who participate in the programme. Internships with these chefs ensure the participants a profound knowledge of products, techniques and attributes to develop their own approach in the future.

Participants in these programmes can be students during their training programme, graduates that just have left school or culinary professionals that aim to develop their skills and knowledge.

Internship projects also can be organised within the Erasmus+ programme (PIC Code Master Talent Foundation = 940583975 – Stichting Master Talent).

Internships can be organised for periods from 1 month up to maximum 6 months.

During the internship there is a personal mentor for the student in the company and a follow-up by a mentor of Master Talent Foundation.

At the end of the internship the student will receive a certificate. For internships that are part of a formal study programme, the certificate will also have an addendum with the competences that the student has developed during this period.

All internships are unpaid. However, students will receive free meals at the company and, where possible, free accommodation.

Info: www.mastertalentculinary.com

Contact: info@mastertalent.be

Tel: (+32) 479 860 573

7. Culinary Plan of Visit Flanders (Ingrid Vanwateghem)



Flanders
State of the Art

**CULINARY TOURISM
IN FLANDERS**

VISITFLANDERS

**THE CULINARY EXPERIENCE
FROM THE TOURISTIC POINT OF VIEW:**

For 40% of the European travelers, the culinary experience is one of the most important motivations to choose a destination (after price and nature).

For 5% of them, it is even the deciding factor.




Travelers are greedy to know and experience the origin of the product and the region where it's made.

VISITFLANDERS

**THE CULINARY EXPERIENCE
FROM THE TOURIST DESTINATION POINT OF VIEW:**



88% 88% of the travel destinations believe that their food culture is an asset



60% 60% believe that food experience has become more important than five years ago.

VISITFLANDERS

REPUTATION OF FLANDERS



VISITFLANDERS



CULINARY PLAN OF VISIT
FLANDERS
MISSION OF VISIT FLANDERS BY
2020

**FLANDERS =
NEW CULINARY DESTINATION**

VISITFLANDERS

**TARGET GROUP:
THE FOOD LOVER AND THE FOOD FANATICS**



FOOD LOVERS
For 40% of the European travelers 'good food & drinks' or 'fine dining' is one of the top three deciding factors in destination choice. Food Fanatics are a niche within Food Lovers.

FOOD FANATICS
5% of the European travelers indicate that 'fine dining' is a deciding factor in a destination choice & indicate that the following travel experience is important to them 'Learn about and taste the cuisine and gastronomic products typical of the destinations visited'.
Food Fanatics are a niche within Food Lovers.

OTHERS

VISITFLANDERS



CULINARY PLAN OF VISITFLANDERS STRATEGY - CULINARY POSITION

FLANDERS FOOD MANIFEST

STORY

A DELIGHT AT EVERY TABLE AND EVERY BAR

- HOME OF BREWERS
- HOME OF CHOCOLATIERS
- HOME OF CHEFS
Flanders Kitchen Rebels
- HOME OF STREETFOOD
French fries, waffles, ...

VISITFLANDERS

CULINARY PLAN OF VISITFLANDERS STRATEGY - CULINARY POSITION

HOME OF BREWERS

- CRAFTSMANSHIP & WORLD AWARDS
- UNIQUE VARIETY & UNIQUE BELGIAN BEERS
- AUTHENTICITY
- TRADITION & INNOVATION
- BEER EXPERIENCES

VISITFLANDERS

CULINARY PLAN OF VISITFLANDERS STRATEGY - CULINARY POSITION

HOME OF CHOCOLATIERS

- CRAFTSMANSHIP & WORLD AWARDS
- BELGIAN QUALITY LABEL
- INVENTORS OF THE PRALINE
- TRADITION & INNOVATION
- CHOCOLATE EXPERIENCES

VISITFLANDERS

CULINARY PLAN OF VISITFLANDERS STRATEGY - CULINARY POSITION

HOME OF CHEFS

- CRAFTSMANSHIP & WORLD AWARDS
- A DELIGHT AT EVERY TABLE AND EVERY BAR
- LOCAL PRODUCTS & LOCAL DISHES

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CULINARY PLAN OF VISITFLANDERS STRATEGY - LOCAL AMBASSADORS

STORY TELLERS

Chefs - Food lovers from Flanders - Brewers
Chocolatiers - Culinary artisans

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CULINARY PLAN OF VISITFLANDERS STRATEGY – INTERNATIONAL AMBASSADORS

CIP's - Trade - Press - Food lovers
Flemish organisations - Belgian embassies

VISITFLANDERS

CULINARY PLAN OF VISITFLANDERS STRATEGY – CULINARY INNOVATION

- Culinary talent
- Flanders Kitchen Lab
- Culinary exchange
- Local support

VISITFLANDERS

CULINARY PLAN OF VISITFLANDERS ACTIONS

TOP CHEFS & CIPS*

VISITFLANDERS

CIP's Culinary Important People

CULINARY PLAN OF VISITFLANDERS ACTIONS

TOP CHEFS & CIPS*

NEW AMBASSADORS SHARE

NEW ACTIVATION

October action: 19,300 dishes

VISITFLANDERS

CIP's Culinary Important People

CULINARY PLAN OF VISITFLANDERS ACTIONS

PRESS AND TRADE TRIPS

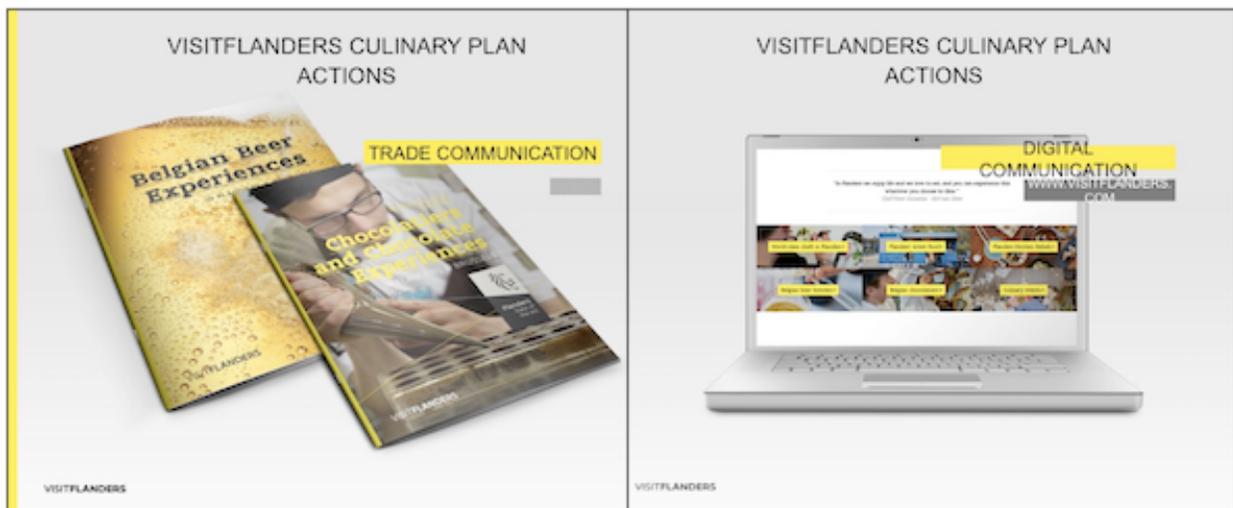
425 press and trade trips with 2000 participants

VISITFLANDERS

CULINARY PLAN OF VISITFLANDERS ACTIONS

JOINT PROMOTIONS

VISITFLANDERS



For more information, please contact Mrs Ingrid Vanwateghem - Email : Ingrid.vanwateghem@visitflanders.com .

8. Christmas in Europe event 2018

Due to a lack of time, the presentation of the next edition of the Christmas in Europe event is postponed to the General Assembly the next day.

9. 2018 Annual Conference in Leeuwarden (NL)

Tom Valk, principal of the Freisland College, starts with a presentation of his organizing team. Learning by doing is very important part of the education of their students. When they attended the congress of Dubronik in 2009 they were so enthusiastic that they decided to organize an edition themselves.

They have already been working on the event for several years. The Stenden Hotel Management School will help the Friesland College to enhance the AEHT Annual Conference in Leeuwarden.

All information will be published on the web site : www.aeht2018.nl and the contact email will be : info@aeht2018.nl

Followed a very funny presentation video of the region.

The main location of the congress will be the Friesland College, which has all the facilities and suitable rooms, aso, to host all the competitions, meetings, seminars as well as a canteen to provide all lunches. A food truck will provide the dinner on the first day.

The opening ceremony and the dinner will be hosted at the WTC Westcord whereas the closing ceremony will be at the Cultural Center De Neushoorn and the gala dinner at De Harmonie .

To host the delegations, best suitable hotels of Leeuwarden have been selected, six in total: Stenden Hotel, WTC Westcord, Van de Valk Hotel, Hotel Stadhoudelijk Hof & Hotel Post Plaza, Oranje Hotel and Alibi Hostel.

Competitions will all be organized at the Friesland College. The selection of the competitions is still to be done.

The cultural program will be based on the program that Leeuwarden will enhance as European Capital of Culture 2018. In November the 11 cities skating tour will be held and the organizers plan to make excursions to the relevant cities.

The congress will take place from Monday November 12th (arrival day) to Saturday November 17th (departure day).

Participants are supposed to arrive at Amsterdam Schiphol airport and to take the train to Leeuwarden Central station.

So far, average rates range from 650 to 850 EUR. However all efforts will be done to lower these prices.

To do so, organizers face currently following dilemmas:

- costs for transfers from airport to Leeuwarden,
- high hotel prices in 2018 due to the event 'Leeuwarden - Capital of Culture',
- finding sponsors.

10. Any other business

The AEHT observatory member school from Faisalabad, Pakistan, ITHM (Institute of Tourism & Hotel Management), intends to host an event on the Pako-Indian cuisine. Accommodation and meals will be free of charge for participants. Faisalabad is a very peaceful place and the school is used to host a lot of events, e.g. recently the British High Commissioner visited their competitions. Qurrat ul ain reassures the audience that the place is safe.

Ana Paula Pais reiterates her thanks to Sanne Huygens and her appreciation of the quality of work carried out by her team in the framework of the organization of this year's Annual Conference. The members of the organizing committee received a well-deserved and sustained applause from the audience, who also welcomed the newly elected members of the Presidium with a thunder of applause.

11. Date of next Executive Board Meeting

The next meeting of the Executive Board will be in Leeuwarden (NL) from Friday March 16th (arrival day) to Sunday March 18th, 2018 (departure day). Head Judges will meet at the same days. As usual, the Presidium will already work one day earlier.

Diekirch, December 21st, 2017



Remco KOERTS
AEHT President



Nadine SCHINTGEN
AEHT General Secretary
and Rapporteur

ATTACHMENTS:

1. *ELECTORAL STATEMENTS*

a) Ray Cullen

Electoral Statement

Members of the Executive,

Firstly I am honoured to represent Ireland on the executive of the AEHT. Now that I have been elected, I wish to be considered for a position on The AEHT Presidium at the forthcoming elections for November 15th next. I am the new representative for Ireland and my collage is one of the founding members of the AEHT.

While I understand that a role on the Presidium will bring many challenges, and is a key component to the continued success of the AEHT, I believe I am a person who has enjoyed many challenges in my working and professional life and I would suggest that this experience is a vital component to bring to the Presidium.

I have not always been successful in the challenges that have been put to me, but I have taken the knocks, dusted myself down and tried again.

In making this application, I have pondered the question of what I could bring to the AEHT Presidium that will benefit the organisation over the next 4 years and into the future.

I have been the director of the Department of Languages Tourism and Hospitality for 9 years and presided over the move to a new 89000 sq. foot premises, grown my student numbers from 200 to 500 with a staff of 54. I am the current Chair of the Waterford Artisan Food Hub which aligns well with my strategy of always using local food produce as part of the development of future culinary leaders.

I have over 30 years of experience in the Hospitality Industry across all craft disciplines and also in the management of several properties from gastro pubs to Hotel Management

I am a Director Diverse Campus Services, our collage Catering Company which serves the requirements of up to 10,000 students in the provision of food, beverages and accommodation. The company also manages a new state of the art sports arena which hosts seminars, conferences and major local/regional events.

I have been working in Higher Education for 24 years with experience in Hospitality Education at craft and management level

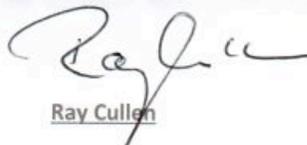
I have been involved with World Skills International since 1999 as part of team Ireland and I was appointed the Skills Competition Manager for World Skills Abu Dhabi 2017 – 37 countries competing to be the best in the world in Restaurant Service, a competition which saw 100,000 visitors attend over 4 days. I have also served as Deputy Chief Expert for Restaurant Service at World Skills London 2011, World Skills Leipzig 2013, Irish National Team member, World Skills Finland 2005 and Japan 2007

My links with AEHT go back to 2002 when I was Captain of the Irish National Team and also in 2003. I also was a member of the organising committee for the 2006 AEHT Championships and team leader for the Restaurant Service competitions in Killarney

I have been an avid supporter to AEHT and while I was not always available to attend the conferences over the years, WIT was always represented alongside Cork Institute of Technology and other collages from around Ireland.

I have a great wealth of experience that would be of benefit to AEHT and I am willing to commit to progress the interests of the AEHT with 100% commitment and ask you to consider my application based on my track record as outlined.

I thank you for considering my application and look forward to working with AEHT over the next 4 years.



Ray Cullen

b) Martha Gyömbér

Electoral Statement

Ms Márta Gyömbér – Hungary

Our school has been the member of AEHT since 1996. Since then we have participated in several AEHT events – conferences, competitions, seminars, the AEHT HEG, European Christmas festivals. It is a matter of the greatest importance to us to continue our membership, as well as to extend the already existing professional networking with the European AEHT partner schools in order to further disseminate good practices. We applied for the position of AEHT National Representative in order to achieve this goal.

I have been working at our school since 2002, and in 2015 I was appointed Director. I have participated in different AEHT events several times, I have gained enormous experience, established partnerships with other European schools, and last but not least the exchange of professional good practices in a European context is of utmost importance for me.

Within the AEHT I participated in the activities of the AEHT HEG Group for several years, and was the member of the professional jury at the Lisbon tourism competition.

At the moment my country, Hungary is not represented by many schools in the AEHT, since the changes in our educational system has made it much more difficult. My intention, however, is to show the other schools that it really is possible to be a member of the AEHT organization despite all hardships, we can find the resources which assure our place in the AEHT. We really need to gain European experiences, need to familiarise with new trends and good practices and get to know other countries' culture through the intercultural professional learning by participating in the hospitality and tourism AEHT competitions and in other AEHT events, since Hungary is a member state of the European Union.

Thank you for offering me the opportunity of applying for the AEHT Presidium membership. I very much look forward to working together with you within the organization of the AEHT.



Márta Gyömbér

c) Sanne Huygens

Electoral statement

Through this way, I would like to appoint my candidacy for the position of vice president of AEHT. In addition to the valuable fulfillment of the duties as vice president, I would like to add my own strengths to the presidency.

At this specific moment in time, AEHT's activities are mainly focused on the students through the organization of events where students are able to participate. The facilitation of visits and internships by the staff of teachers will ultimately affect the training practice. Although the already made efforts, I think we can evolve further through time.

I would like to expand a system where information about the working conditions for hotel and tourism schools is shared within the different countries represented within AEHT. We have to be creative in the legal, financial, infrastructural and substantive challenges which we are confronted with. It is not always possible to copy each other's work in schools and classrooms, but I am convinced that sharing good practical experiences can be very inspiring. Today's communication techniques should enable the gathering of information without physical efforts. Sharing this information could be done in a separate segment of the website and during the meetings of the Executive Board and the General Assembly.

I have discussed this proposal within the Belgian AEHT network. After all, we have quite a bit of experience in learning together. We think that this could also be an added value for the European network. In addition, this offer is likely to have a direct impact on the quality of education in our schools.

Of course, we also want to make our expertise available in the Belgian schools in terms of expanding a regional or national network in countries that are willing to cooperate. The Belgian AEHT network does not want to have a seat in the presidency without taking into account the duties linked to this function. If the colleagues from the other partner countries accept this proposal as a source of inspiration, I would like to take the challenge.

Sanne Huygens
National representative for Belgium

d) Remco Koerts

Electoral statement regarding the election of the AEHT Presidium 2017-2021

Killarney 2006 was my first annual conference. Our Irish fiends made us feel more then welcome and the way the conference was organized was an example for future conferences. Interaction with students and teachers of schools all around Europe in an open atmosphere were aspects which gave me an instant feeling of belonging to the AEHT family. This first positive interaction leads to organizing the conference in 2011 in The Hague. By organizing this conference the relationship with the association is growing to a very close level. You get to know the people in the organisation very well and understand the objectives even better.

After college I spent about twelve years working in the hotel business. With a focus on the concept of 'lifetime learning' my working surroundings slowly shift to education. After a few years in the higher education segment I started working for ROC Mondriaan. During the last ten years the focus has always been on the connection between education and the business and the international context within this spectrum .

I have been a member of the Presidium for the last 4 years. Within the team of Presidium members I have, among other things, been working towards a honest, clear organization of the AEHT competitions in which the outline of the organisation was set by the Presidium. The result is the formation of a team of professional Head Judges and a much better and positive image of our competitions in general. After this Presidium period we can state that we are on the right track but I feel I'm not finished yet! The next step is to modernize the way we organize the competitions. Implementing the combination of gaming and education in one of this year's competitions can be considered as the first step but there are enough challenges ahead.

I hope you will do me the honour and grant me with your confidence to elect me as one of the Vice-Presidents again. With my experiences within the AEHT, my ambitions to develop and modernize the competitions for our students within a constantly changing world and my aspiration to make our association the most successful association of VET schools in Europe, I am convinced that I can have a positive contribution to the association in continuing the AEHT road for the next four years.

With kind regards,

Remco Koerts
ROC Mondriaan

e) Michel Lanners



Diekirch, le 25 octobre 2017

AEHT
p.a. Mme Nadine Schintgen
Secrétaire Générale
B.P. 22
L-5201 Sandweiler

L'AEHT est une formidable plateforme d'échange et de coopération dans le secteur de l'hôtellerie et du tourisme pour les jeunes élèves de l'Europe entier.

Le Luxembourg héberge le siège de l'association depuis longtemps et j'ai pu personnellement, il y a une année à Londres, comme représentant du ministère de l'éducation nationale, reconforter les membres de l'AEHT lors de leur Assemblée générale en leur assurant que l'engagement du Luxembourg envers l'AEHT allait être poursuivi et même renforcé dans les années à venir.

Ceci est chose faite maintenant pour ce qui est du budget que le Gouvernement alloue annuellement à l'association. Ce sera chose faite dans les années à venir dans le renforcement du secrétariat en place.

La décision de postuler à un poste de vice-président est motivée par le fait que le monde de l'hospitalité évolue à grande vitesse. Le secteur de l'hôtellerie et du tourisme est soumis aux conséquences des innovations technologiques (booking.com, Airbnb, tripadvisor, ...) et à de nouvelles pratiques de voyager, de passer des vacances, de visiter des villes et des régions. Les tendances gastronomiques évoluent tout comme les technologies qui sont à disposition en cuisine. L'AEHT est contraint d'observer, de suivre et même d'anticiper ces évolutions sociétales et technologiques pour pouvoir adapter les enseignements dans les écoles et les méthodes de coopération entre celles-ci.

J'estime qu'avec l'expérience de ma carrière professionnelle d'enseignant, de directeur-adjoint d'un établissement d'enseignement supérieur, de directeur d'un service de coordination de la recherche et de l'innovation pédagogiques et technologiques, de premier conseiller de gouvernement et de directeur de la seule école hôtelière du Luxembourg, je peux apporter une plus-value aux activités de l'AEHT. C'est précisément cette motivation qui me porte à poser ma candidature pour un poste de vice-président.

Servir pour faire valoir ce qui de droit.


Michel Lanners
Directeur du LHAH



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				Télécopie	+352 80 25 08	Internet	www.lthah.lu

Membre de l'association européenne des écoles d'hôtellerie et de tourisme

f) Bogusława Pienkowska

Projet concernant ma participation au Bureau entre novembre 2017-2021

Dans les années à venir 2017-2021 je voudrais continuer au sein du Bureau en m'occupant des manifestations ponctuelles et les placements professionnels des professeurs des écoles membres de AEHT.

Je voudrais aussi, avec les autres membres du Bureau me pencher sur le problème des frais des Rencontres Annuelles. Les frais proposés par les écoles organisatrices sont trop élevés ce qui élimine certains élèves des concours. Il ne faut pas oublier que ces rencontres devraient servir aux élèves.

Je voudrais aussi participer dans les obligations du Bureau conformément au besoin.



Bogusława Pieńkowska

g) Neeme Rand

“Electoral statement :

The AEHT has been for me like a big international family. During last 20 years I have met many experienced colleagues and get familiar with administrative duties to manage our association. To be a part of family should everybody also give something back and to be elected for next four years it would be a chance. I have been headmaster of Kuressaare Ametikool since 1991. Hotel, catering and tourism are just some from our 16th curricula groups. We are also operating training hotel and restaurant since 1992.

Our school joined AEHT in 1999 but I felt in love with association year before, when I have a chance to participate the AEHT Annual Conference in Zandvoort as member of Swedish delegation. I has been member of Executive board since 1999 and elected for Vice-President since 2003 four times. Our school organized Christmas of Europe in 2002 and Annual Conference in 2008. The presidium should be a team and lead the association together with secretary general. In my opinion the tree meetings per year is not enough and presidium should have a meeting at least 6 or 8 times per year. To use modern technology it shouldn't be a problem. We should go on with IT strategy and get use of O365. We must go on with development of membership database to simplify the administrative work and give a hand to organizers of annual conferences with registration platform integrated with membership database. To achieve the goals I think we should continue cooperation with our webmaster Ahti Paju. If necessary I'm also ready to give a hand help to organize fixed and occasional events.

Neeme Rand
Kuressaare, Estonia
31.10.2017

h) Aysegul Yesildaglar

**Electoral Statement for Vice Presidency by Mrs Aysegul Yesildaglar
National Representative of the UK**

I am the Principal of Docklands Academy London (DAL), which is the only member school and also the privileged partner of the AEHT from the UK. Our Academy is a higher education institution delivering Hospitality Management and Travel & Tourism Management programmes alongside a variety of English courses. We work in partnership with a chain of restaurants, cafes and bars owned by the founder of the Academy and have a unique position with one foot in education and the other in the industry with over 400 employees.

As the national representative of the UK, I have tried to play a very dynamic role in the AEHT since I joined DAL in 2013. I believe in partnerships and working together with schools sharing the same aspirations and pay great attribute to the AEHT, the prime objective of which is to promote communication and exchanges among Hotel and Tourism Schools and also between schools and businesses. I was actively engaged in the platforms and decision making mechanisms of the AEHT Conferences to offer our contribution as DAL and also bring the AEHT closer and more visible to the industry and to the UK schools.

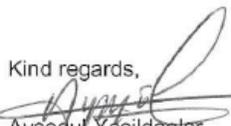
I was involved in the organisation of the 4th Youth Parliament in London in 2016, which received very good feedback. Due to the withdrawal of the host country from organising the 29th Annual Conference, I took the initiative to offer DAL as the organiser of the 29th Annual Conference in London in 2016. We managed it with success in a challenging capital and were proud to involve another UK partner school in the organisation, introducing the AEHT to the UK, where it is little known.

Having been involved in many projects throughout my career, I have tried to increase awareness in the importance of implementing Erasmus or private projects between AEHT member schools. We have successfully completed an increasing number of Erasmus exchange projects with member schools from Lithuania, Portugal, Italy, Turkey and finally Cerkez in Russia. I have also tried to make the AEHT more visible on social media as it can be seen in our short film about the last project with had with Polygot, [link](#) where I refer to the AEHT.

We are opening our boutique hotel of 100 beds with Culinary Arts Centre in 2018, which will give us an excellent position for further collaboration with AEHT member schools in terms of training, workshops, joint projects and work placement opportunities for the students. Additionally, we have recently provided student loan facility for UK and European students regarding Hospitality Management and Travel&Tourism Management programmes with employment opportunity at our restaurants.

With Brexit ahead, I believe that the relations between UK schools and AEHT are of more importance than ever. If I am elected as a vice president, I will promote projects between Member Schools, organise seminars to this end, promote work placements and training for students of AEHT member schools, encourage exchanges of lecturers, organise "Christmas in London" during my term and will make it a mission for myself to increase the number of member schools from the UK. Docklands Academy London and our new hotel and Culinary Arts Centre, to be opened in 2018, will provide excellent opportunities for me to fulfil all these ambitions.

Kind regards,


Aysegul Yesildaglar



Aysegul Yesildaglar
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